October 10, 2000

Mr. Mark Gorski General Manager - U.S. Postal Team Disson Furst and Partners One Harbor Drive Snite 200 Sausalito, CA 94965

Dear Mark:

In accordance with our discussions, Lance Armstrong ("Armstrong") would like to continue his relationship as a member of the U.S. Postal Service Professional Cycling Team (the "Team"), which is owned and managed by Disson Furst and Partners ("DF&P"). This letter agreement (the "Letter Agreement") outlines the general terms of a professional rider agreement into which Armstrong will enter with DF&P in the future. This Letter Agreement will become fully binding upon the execution of the new sponsorship agreement between DF&P and the United States Postal Service. Should that agreement not be executed prior to November 15, 2000, Armstrong will have the unilateral right to terminate this Letter Agreement.

1. The term of this Letter Agreement is from October 1, 2000 to December 31, 2004. Armstrong's base salary and bonuses for 2000 will be based upon his existing agreement with DF&P.

2. As long as Armstrong is competing in competitive cycling, DF&P will pay Armstrong the following minimum base salary for 2001-2004:

2001:	\$3,000,000.00
2003:	\$3,500,000.00
2003:	\$4,000,000.00
2004:	\$4,500,000.00

If during the term of this Letter Agreement, Armstrong retires from competitive cycling or a longterm illness or injury prevents him from composing, Armstrong will remain as a consultant for the USPS, and DF&P will pay him a base salary under this Section 2 of \$500,000.00. DF&P will pay Armstrong his base salary in twelve equal installments due on the first of each month during the term. Armstrong's 2000 salary is based upon his previous agreement with DF&P and the Team. Under a previous agreement, DF&P is obligated to pay a certain sulary to Armstrong for 2001. DF&P will pay the amount from the previous agreement during 2001 and pay the differential between the 2001 salary in the previous agreement and the 2001 salary in this Letter Agreement on or hefore January 15, 2002.



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UCI 2.1	GC - Stage -	\$20,000.00 \$10,000.00
USPRO Championship	1 ¹¹ -	\$35,000.00
UCJ 1.1] ^µ -	\$25,000.00
Leader's Jersey (Tour of Spain and Tour of Italy)	Winning Jersey Stages 1-12 Stages 13-22 Defense (per day) Stages 2-12 Stages 13-22	. \$10,000.00 \$15,000.00 \$5,000.00 \$10,000.00

If during any calendar year of the term of this Letter Agreement Armstrong wins Tour de France GC, then during that calendar year, all bonuses related to the Tour of Spain or the Tour of Italy listed in this Section 3 will be reduced by 50%. Armstrong will invoice DF&P whenever Armstrong is entitled to a bonus, and DF&P will pay the invoice within 30 days of receipt of the invoice.

4. DF&P will place in reserve and pay \$550,000.00 in 2002, \$650,000.00 in 2003, and \$750,000.00 in 2004 for following reasons: bonuses for stage victories at the Tour de France, bonuses for wearing the yellow jorsecy in the Tour de France, salary enhancements for winning the GC at the Tour de France, and payment of insurance premiums to enhance the bonus for Tour de France GC wins. The parties will mutually agree to the allocation of funds. Before each year in which this Section 4 applies, Armstrong and DF&P will mutually agree how the reserve monies will be applied.

5. The U.S. Postal Service and one mutually agreed upon sponsor are the only team sponsors that have usage rights to Armstrong's name, likeness, or image as a result of this Agreement. Armstrong and DF&P will mutually agree on which other sponsor has such rights, and that sponsor will be entitled to 2 personal appearances by Armstrong per year. Before any other sponsor - e.g. Visa - can use Armstrong's endorsement, name, likeness, or image, that sponsor must enter into a separate marketing agreement with Armstrong. DF&P will sticitly monitor the use of Armstrong's endorsement, name, likeness, and image by team sponsors. DF&P will clearly communicate the terms of this Section 5 to all its sponsors and prospective sponsors.

6. Subject to his reasonable personal and professional schodule, Armstrong will make 6 personal appearances a year for the U.S. Postal Service, 3 of which will occur at Team events. Armstrong and the U.S. Postal Service will use reasonable efforts by January 15th of each year to schedule the personal appearances for that year. If Armstrong becomes a consultant for the Team due to retiferment or long-term illness or injury, the number of personal appearances per year will be

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increased to 10. The U.S. Postal Service will pay all expenses related to the appearances, including first class travel accommodations for 2 people. In 2001, one of the personal appearances will be that Armstrong will attend and compete in the DF&P owned and managed San Francisco cycling ovent scheduled for September 23, 2001.

7. Armstrong will have extensive input into rider and staff composition. The basis for current and future rider and staff composition is an annual team budget of \$12,500,000. Under no circumstance will the salaries of Armstrong, Roberto Heras, or Johan Bruynee) be decreased should the team's annual budget fall below \$12,500,000. However, should the annual budget fall below \$12,500,000, other rider and staff salaries may need to be decreased in order for the team to enjoy an acceptable level of profitability.

8. DF&P is aware of and permits Annotrong's existing sponsorship relationships as of the date of this Letter Agreement.

9. This Letter Agreement is to be governed and construed according to the laws of the State of Texes without regard to conflicts of law. The proper venue for resolution of any dispute telated to this Letter Agreement is only in Austin, Texas.

10. Except for the provisions regarding Amstrong's 2000 salary, this Letter Agreement contains the entire agreement between the parties relative to the subject matter and supersedes any other prior understandings, written or oral, between the parties with respect to this subject matter.

The terms set forth in this Letter Agreement are a binding agreement between DF&P, the Team, and Atmstrong, and will govern the relationship between the parties until they complete and execute a more detailed agreement mutually agreeable to both parties. If DF&P and the Team agree with the terms of this Letter Agreement, please indicate by signing and returning a copy of it to me. If, for any reason, DF&P consets to own and manage the Team, this Letter Agreement will still be binding upon DF&P and the Team and their successors and assigns. After we have this binding Letter Agreement executed, we may begin working on a more detailed team agreement that incorporates the terms of this Letter Agreement.

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Capital Sports Ventures, Inc.

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DISSON FURST AND PARTNERS AND US. POSTAL SERVICE PROFESSIONAL CYCLINGTEAM в 74 Gonski Mai 2000 Date: •

LANCE ARMSTRONE 10-11-00 Date:

ADDENDUM TO LETTER AGREEMENT DATED OFFOSER 10, 2000_

This addeadate supplements the letter agreement dated October 10, 2000 that governs Lance Armstrong's relationship with the U.S. Postal Service Pro Cycling Team (the "Lotter Agreement"), specifically confirming the bonuses payable to Armstrong for consecutive Tour de France GC whos pursuant to Section 3 of the Letter Agreement and the insurance that has been purchased to supplement such bonuses pursuant to Section 4 of the Letter Agreement.

By agreement before the 2001 Tour de France, Talwind Sports and Aunstrong agreed to enhance the minimum bonness listed in Section 3 of the Letter Agreement. Tailwind Sports will purchase insurance to provide for the payment of bonness to Armstrong in the event of finance consecutive wine by Annettong of the Tour de Prance, inclusive of the minimum bonne atmounts specified in Section 3 of the Letter Agreement, as follows:

- In the oront that Amutrong's the official vinner of the Tour de France in ~ 2001 and 2002, he will be entitled to a beaut of \$1,500,000.
- 2. In the orest that Armstrong is the official wheat of the Tour de Fince in 2001, 2002 and 2003, he will be entitled to a borns of \$3,000,000.
- 3. In the event that Annitrong is the official winner of the Tour de Punco in 2001, 2002, 2003 and 2004, he will be emitted to a bonus of \$10,000,000.

The bonus amounts described above 210 not cumulative, but sie each independent boous amounts

This also confirms that pollcies insuring the payment of such bonuses from SCA Promotions, Lloyd's of London and Chubb Insurance Group are being purchased, ot have been purchased. The premiums for those pollcies, which total \$570,000, apply against the reserve amounts identified in paragraph 4 of the Letter Agreement by erbausting the \$550,000 for 2002 and \$20,000 of the \$650,000 for 2003. Tailwind Sports shall be oblighted to pay to Amortong any of the foregoing bonus amount ended by him upon the earlier of the following: (i) 90 days after Armstrong extra the bonus, subject to reasonable extension in th event receipt of the proceeds of insurance is necessary to enable Tailwind to fund the payment; or (ii) within three business days of the receipt of payment of insurance proceeds attributable to such bonus

The parties have agreed to Tailwind's payment of bonuses to Armstrong for consecutive Tour de France GC wines at the levels set forth in this Addonium based on their rourns! understanding that Tailwind will be able to aprove the risk of such lability through procurement of commancially available insurance, as identified above. In the event such insurance is not collectible, the parties agrees to discuss in good faith modifications to their respective eights and obligations to one another under the Lotter Agreement, as supplemented herein, in order faithy to reflect that understanding.

Except us expressly stated above, each of the terms of the October 10 Letter Agreement is hereby confirmed by the parties.

TAILWIND SPORTS, LLC

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